Registers of Scotland

RoS Board

September 2022

Data Strategy Backbrief

Purpose

1.   This paper contains a backbrief of the discussions had in June's Board around the RoS Data Strategy and documents actions / next steps towards its implementation.

Background

2.   In June, RoS's Chief Data Officer (CDO) submitted a paper to the Board, covering proposed data principles and a foundational data strategy.

3.   The strategy paper was framed around our provisional five data principles, driven via three prioritised strategies (Core, Customer then Corporate) and delivered through service focused initiatives within SAT and The Data Office. All aligned to unlock and enable future business benefits and capabilities through data.

4.   The Paper was discussed with the Board in a 20-minute slot at the meeting on 14 June. The minutes of that discussion can be found at agenda item 3 of the full Board paper pack.

Backbrief - what the Chief Data Officer heard

5.   The Board supported in principle the strategies presented in the paper

6.   The Board supported the use of a comms plan to share content & vision.

7.   The Board requested more clarity on the additional cost to deliver the strategy through the Data Office and its 5-year plan.

8.   The Board requested more clarity on the return on investment

9.   The Board requested more clarity on the delivery plans for the strategy and that they would be brough back to Board for review.

10. The Board heard that future products and services enabled by the strategy would be discussed at a later Board

Next Steps

11. The CDO met up with primary stakeholders, Non-Executive Director, the Accountable Officer & the Keeper to review outcomes and agree next steps. All stakeholders will continue to work closely with CDO between Board visits. (From action 5))

12. The first phase of the Data Strategy / Data Office Comms plan has been finalised with the campaign running internally between September and October 2022. (From action 6))

13. An interim meeting between the CDO and Non-Executive Director, was set up to review concerns on budget and deliverables against the stated 5 year, 2.3 Million p.a. spend (action 7/8)).

    13.1. It was clarified that only the Data Office's running costs for staff were presented in the paper over a modelled 5 years.

    13.2. These teams already deliver many existing services to RoS and it was clarified that the spend figures were not for the strategy in isolation.

    13.3. The strategy instead, touched on ways to bring existing teams together under the Data Office umbrella, to improve services through collaboration and customer focused delivery.

    13.4. Additionally, SAT initiatives focused discretional spend from IT, Agile and BA communities in 22/23 to support the Data Domain. The cost, up to 1 million for the year, was authorised to accelerate development of the Data Warehouse and support the existing teams. SAT costs for other domain initiatives were not covered.

14. The Data Office management team have now all been recruited (all permanent C1 positions). Monthly physical catch-up sessions are in the diary to refine and document delivery plans to support the Data Strategy. These deliverables have also been defined in cascading objectives to the management team. These plans will be reviewed with primary stakeholders before being presented back to the Board (action 9).

Conclusion

15. The Board is invited to note the provided backbrief and associated actions.

Directorate Data
Job Title Chief Data Officer
Date June 2022