

RoS Board - 13/14 March 2024 - Transparency Summary Sheet							
Agenda Item	Item Name	Transparency Decision	Page Numbers in the Pack	Reason for Transparency Decision (if applicable)	Discussed by other Governance Groups?	Sponsoring Director	Board Focus - provide an external perspective on RoS' work - bring constructive challenge - help develop proposals on strategy - bring specific expertise to discussions
2	Agenda items to be taken in Private	Publish as Drafted	Day 1 Pack Page 3	N/A	N/A	Jennifer Henderson	N/A
3	Minutes of December 2023 Board	Publish as Drafted	Day 1 Pack Pages 4 - 11	N/A	N/A	Jennifer Henderson	N/A
4	Action Log Review	Publish as Drafted	Day 1 Pack Pages 12 - 14	N/A	N/A	Jennifer Henderson	N/A
5	Current Operating Model	Take in private	Day 1 Pack Pages 15 - 24	Current content commercially sensitive, to review final version and consider if final agreed content could be published	N/A	David Blair	bring specific expertise to discussions bring constructive challenge provide an external perspective on RoS' work
6	Board Performance Monitoring by exception: •Progress against year 2 delivery plan •Progress against the stretch plan •Forward look on strategic suppliers	Take in private	Day 1 Pack Pages 24 - 34	Withhold for publication to allow free and frank exchange of views/discussion.	Design Authority	Chris Kerr	bring constructive challenge
7	Risk Reporting by Exception	Publish the Main Paper and Withhold Sensitive Annexes	Day 1 Pack Pages 35 - 41	Annex 2 to be withheld as it contains sensitive risk-related information	ARC EMT CG	Chris Kerr	bring constructive challenge
8	Audit and Risk Committee Update	Take in private	Day 1 Pack Pages 42 - 56	Audit and Risk Committee business is not considered appropriate for general publication other than the minutes of the meetings, once approved. The covering paper for the Board may contain confidential information.	ARC	Chris Kerr	bring constructive challenge
9	ETS Overview	N/A	Verbal Update	N/A	N/A	Martin Burns	
10	Corporate Delivery Plan Year 3 Final Review and Sign-off	Take in private	Day 1 Pack Pages 57 - 88	Withhold for publication to allow free and frank exchange of views/discussion whilst in draft form. Final document will be published externally.	Design Authority	Chris Kerr	help develop proposals on strategy
11	Financial Delegations	Publish as Drafted	Day 1 Pack Pages 89 - 92	N/A	ARC EMT CG	Chris Kerr	bring constructive challenge
12.1	High Value Contract Renewal AWS	Take in private	Day 1 Pack Pages 93 - 103	Paper contains commercially sensitive information that could prejudice the commercial interests of RoS or a third party.	Design Authority	Martin Burns	bring constructive challenge
12.2	High Value Contract Renewal Gartner	Take in private	Day 1 Pack Pages 104 - 111	Paper contains commercially sensitive information that could prejudice the commercial interests of RoS or a third party.	EMT IB	Martin Burns	bring constructive challenge
13	Papers for Noting						
13.1	Paper for noting - Governance Risk Discussion Tracker	Publish as drafted	Papers for Noting Page 2	N/A	N/A	Jennifer Henderson	Note the latest position
13.2	Transparency Publication Review	Publish as drafted	Papers for Noting Pages 3 - 6	N/A	EMT CG	Jennifer Henderson	Note the latest position
13.3	Audit and Risk Committee Terms of Reference	Publish as drafted	Papers for Noting Pages 6 - 7	N/A	ARC	Chris Kerr	Note the latest position
14	Items to be delegated to ARC	N/A	Verbal Update	N/A	N/A	Jennifer Henderson	
15	Board Observer Feedback	N/A	Verbal Update	N/A	N/A	Jennifer Henderson	
16	NXD Private 1:1 with the Keeper	N/A	Verbal Update	N/A	N/A	Jennifer Henderson	
17	Close	N/A	Verbal Update	N/A	N/A	Jennifer Henderson	
18	NXD Private 1:1 with DG Corporate	N/A	Verbal Update	N/A	N/A	Jennifer Henderson	
19	NXD Private 1:1 with PCS	N/A	Verbal Update	N/A	N/A	Jennifer Henderson	
20	Open Board Discussion •ARC Cyber Course Feedback and Resultant Questions	N/A	Verbal Update	N/A	N/A	Jennifer Henderson	
21 - 24	People Workshop	Publish the Main Paper and Withhold Sensitive Annexes	Day 2 Pack Pages 2 - 60	Publish the main paper and Annexes 2, 3, 5, 6 and the supporting slide deck. Annexes 1 and 4 should be withheld from publication as they outline draft approaches, and some survey data, that haven't yet been approved or finalised. The people strategy and the EVP approach will be published when finalised and approved by EMT.		Billy Harkness	provide an external perspective on RoS' work bring constructive challenge help develop proposals on strategy bring specific expertise to discussions