Risk	Name	Owner	Last Updated	Threat / Opportunity
1	Financial Health (Annual Performance)	Chris Kerr	02/09/2023	Threat
2	Financial Sustainability (Longer Term)	Chris Kerr	12/11/2023	Threat
3	Operational Capacity	Chris Kerr	2/26/2024	Threat
4	People & Change (2023-26)	Billy Harkness	02/09/2024	Threat
5	Public Trust in the Registers	Jennifer Henderson	1/30/2024	Threat
6	Future business model beyond 2024	Jennifer Henderson	12/19/2023	Threat
7	DRAFT Post-2026 Transition	Jennifer Henderson	1/31/2024	Threat
8	Information Security	Martin Burns	1/31/2024	Threat
9	Product Sustainability	Martin Burns	01/11/2024	Threat
10	Customer Satisfaction	David Blair	01/08/2024	Threat
11	DRAFT Public Service Reform (PSR)	Jennifer Henderson	02/09/2024	Threat
12	Maximising Use of RoS Data	David Blair	1/17/2024	Threat
13	Business Development & Relationship with SG	David Blair	2/29/2024	Threat
14	LRC - Realising Benefits	Chris Kerr	1/29/2024	Opportunity

Updated Risks 2024			Risk 1	Risk 2	Risk 3	Risk 4	Risk 5	Risk 6	Risk 7	Risk 8	Risk 9	Risk 10	Risk 11	Risk 12	Risk 13	Oppt 14
RoS Board	13/14 March 2024	5. Current Operating Model 6. Board Performance Monitoring 7. Key Risk Reporting 8. Audit and Risk Committee Update 9. ETS Overview 10. Corporate Delivery Plan Year 3 Sign Off 11. Financial Delegations 12. High Value Contract Renewal 13. Transparency Publication Review 21. People Workshop	✓	✓	✓	✓		✓	✓							
ARC Check In	26-Mar-2024	2.1 Hybrid Working and Culture Report 3. PCS Engagement Deep Dive 4. Data Strategy & Principles Deep Dive				✓		✓								
ARC BAU Meeting	14-May-2024	5.2 ARC Progress Update (SGDIAA - verbal) 6.1 Interim Management Update (Deloitte - verbal) 7.1 RoS Assurance Framework Update 7.2 Key Risk Register - Financial Impact Review 8.1 Cyber Threat Response Assurance 8.2 Fraud Policies and Processes 10.1 Outstanding Recommendations Log 11.1 Finance Update 11.4 2024 Transparency Review 11.5 NFI Governance and Self-Appraisal Checklist 2024-25 11.6 Review of Key Accounting Policies and Judgments 11.7 Government Procurement Card Information 11.8 Information Security Risk Management - Audit Outcomes 12.1 Q3 2023-24 Information Assurance and Governance Report 12.2 Q3 2023-24 Employment Law Report	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
RoS Board	11-Jun-2024	6. Long Term Planning Workshop Update 7. Board Performance Monitoring by exception (incl. CSAT Results) 9. Cyber Update: Third Party Risk 10. KRR Reporting by Exception 12. Update on EMT Development and Embedding 13. Governance Review Next Steps 14. Annual Report and Accounts 15. Health and Safety Annual Report 17. People Strategy and People workshop backbrief	✓		✓	✓	✓	✓	✓		✓			✓		
ARC Check In	09-Jul-2024	1. Leadership Succession Planning Deep Dive 2. Information Security Deep Dive				✓	✓									
ARC BAU Meeting	02-Jan-2024	5.1 Internal Audit Progress Report 2024-25 5.2 Registration KPI Outcomes Assurance Report 6.2 Draft Annual Audit Report 2023-24 7.2 Draft Annual Report and Accounts 2023-24 8. RoS Assurance Framework 10.1 IR35 Compliance - Annual Update 10.2 People Assurance Update - Performance Management 11.1 Outstanding Recommendations Log 12.1 Finance Update 12.4 PPG Annual Report 2023-24 12.5 Moveable Transactions Project - Health Check 12.6 Leadership Succession Planning Deep Dive Back Brief 13.1 Q4 2023/24 Information Assurance and Governance Report 13.2 Q4 2023/24 Employment Legislation Update	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
RoS Board	09/10 September 2024	05. ARC Annual Report 06. Deloitte Annual Report 07. RoS Annual Report & Accounts 10. Board Performance Monitoring 11. KRR & Risk Landscape around Open Casework 13. Geovation Overview 15. Proposed Approach to Section 107/Name Search 16. People and Change Critical Path 17. Diversity and Inclusion Update 21.1 Long Term Planning Workshop Backbrief 21.2 Cyber Exercise Update 21.3 Q1 Gartner Update 21.4 WIIP Report & Executive Summary 2024 27. Prioritisation Matrix Update 28. DDAT Pay Framework Proposal 30. IOM/TOM Update 32. Assumptions Workshop 33. Year 4 Delivery Planning	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	